

Solid Waste Management in Southeast Asia: What does the industry expect?

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ABSTRACT

The increasing growth of the waste volumes, and composition has been one of the prominent challenges for Southeast Asian countries. Hence, improving solid waste treatments through capacity building for graduates at higher education and vocational institutions is of necesscity. The aim of this report is to summarize the outcomes of the preparatory activities foreseen for tasks 1.3 (stakeholders' specific expectations from graduates' knowledge and skills) and 1.6 (mapping existing University-Enterprises collaborations) of the Work Package 1. To collect data for the University-Enterprises collaborations and stakeholders' expectations from graduate, questionnairs were sent to University partners and stakeholders via emails. The results of the survey showed that at University partners, the collaboration between universities and stakeholders have been established and obtained several results in research and building capacity for staff and students. Most of established agreement types are personal and non-written contacts. To promote the collaboration, Universities need to be more proactive, active through matching the common needs of stakeholders and building long-term strategies for collaboration.

The survey also reveals that stakeholders have medium and high satisfaction of quality of curriculum and student's skill and performance. However, it is expected that more practical training and application of technology should be trained in the solid waste management courses. Also, skills such as lifelong learning, applicability, problem solving and 21st century skills)critical thinking, IT, Communication, Creativity, Teamwork) are also highly suggested for graduates.

KEYWORDS

Solid Waste Management, Southeast Asia, stakeholders, expectations, graduates, univerisites, enterprises, collaboration

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Abbreviations

CMU: Chiang Mai University

HUAF: Hue University of Agriculture and Forestry

MJU: Maejo University

MOA: memorandum of agreement MOU: memorandum of understanding RUA: Royal University of Agriculture R&D: Research and Development

USHT: University of Heng Samren Thboung Khmum

TUAF: Thai Nguyen University of Agriculture and Forestry





1 Introduction

ASEAN countries have a combined population of approximately 674 million people in 2021, which account for 8.5% of the world's population (worldmeters, n.d). The increasing population generates a great pressure on the Municipal Solid Waste (MSW) management in the region. The rapid growth of volumes of waste, and a complex waste composition with new and emerging waste streams is one of the prominent challenges. ASEAN countries have put efforts towards waste management, but, are challenged by various technology, infrastructure, financing, policy, and stakeholder participation issues. These challenges, on the other hand, could be opportunities, if ASEAN countries shift from understanding the 'waste' as 'resource.' With a view to increase capacity for employees in the solid waste management sector, the Sustainable solid WAste Management and Policie (SWAP) project conducted a survey to Universities and stakeholders in Cambodia, Thailand and Vietnam to explore the existing collaboration in training and research on solid waste management and expectations of the industry to graduates to improve the training quality on this field at higher education and vocational institutions.

The aim of this report is to summarize the outcomes of the preparatory activities foreseen for tasks 1.3 and 1.6 of the Work Package 1. More in detail, the aim of task 1.3 was to inquire private stakeholders for their specific expectations from graduates' knowledge and skills. Task 1.6 aimed at mapping existing University-Enterprises collaborations and assessing current skills gaps.

2 Methods

One questionnaire combining the objectives of tasks 1.3 and 1.6 was created (see Annex 1). To map the collaborations between Universities and stakeholders, we sent the survey to partners in Southeast Asian countries including Chiang Mai University (CMU), Maejo University (MJU) in Thailand, Royal University of Agriculture (RUA), University of Heng Samren Thboung Khmum (UHST) in Cambodia, Thai Nguyen University of Agriculture and Forestry (TUAF) and Hue University of Agriculture and Forestry (HUAF) in Vietnam. The questionairre was also sent via email to stakeholders working in solid waste management in those countries to elaborate the picture of collaboration and get their feedback on what they expect on graduates when they join in the solid waste industry.

Survey was conducted from 10 March to 5th May 2021. The outputs of this analysis would inform the needs of improvement of the existing curricula in the Universities to meet the industrial requirement in the field of solid waste management. Data was synthesized and analyzed in an Excel sheet.





3 Results

The survey for Universities received 5 responses from University Partners (CMU, MJU, RUA, USTH, HUAF and TUAF). The total of stakeholders' reponses are 25, in which stakeholders were sent by CMU is 4, MJU is 6, RUA is 5, HUAF is 5 and TUAF is 5.

3.1 Mapping the collaboration between Universities and Stakeholders

3.1.1 Universities' responses

Table 1 shows that currently the collaborations established between University Partners and stakeholders are still limited and mainly refer to personal contacts (17) or non-written contacts (4). Only few MOA (3) or MOU (1) were signed between two sides. More collaboration was established with private sector than with the state sector. Notably, most of the established types of collaborations are lifelong learning and collaboration in R&D. In RUA, HUAF and TUAF, the collaborations are also for curriculum development and delivery, commercialization of R&D results and entrepreneurship. No collaboration for governance has been established.





Table 1. Information of collaboration.

University	Types of	No.	Sector	Name of			1	Type of collaboration	า		
Partners	agreement			stakeholder	Curriculum development and delivery	Lifelong learning		Commercialization of R&D results	Collaboration in R&D	Entrepreneurship	Governance
СМИ	MoU	1	Private sector	Ban Tan Integrated Waste Management Center	and delivery	X					
	Non- written contracts	2	State sector	Regional Environment al Office 1		X			X		
	Personal 1	Private sector	KKP Recycle Company		X			Х	X		
	Personal contacts	1	State sector	Suthep Sub- district, Mueang District, Chiang Mai, Thailand		X					
MJU	Personal contacts	5	Other	Rattana Junkhum		Х			Х		
				Jun Singhalea		X			X		
				Utairat Singhaleaw		Х			Х		
				Duengduan Maijundang		X			Х		

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		Private	waste recycle	Χ	X						
		sector									
MOA		Private					Χ	Χ		Х	
		sector	Industrial								
			Development								
									X	Χ	
written			Cambodia								
contracts											
Personal	1	Private						Χ	X		
contacts		sector	Agricultural								
	itten sector								X		
contracts											
									X		
		sector									
MOA	2			Χ	X	Χ		Χ	X		
		sector									
			EJC Group	Χ	X	Χ			X	X	
Personal	10	Both priva	ate and state	Х	х	Х			Х	X	
contacts		-									
	Personal contacts Non-written contracts MOA	Non- written contracts Personal 1 contacts Non- written contracts MOA 2	Non-written contracts Personal 1 Private sector Non-written contacts Personal 2 Private sector State sector MOA 2 Private sector	MOA Private United States sector Industrial Development Organization Non- written Contracts Personal 1 Private Huong Thuy contacts Personal 2 Private Agricultural Service Centre Non- written sector Service Contracts State Huong Phong sector Commune People's Committee MOA 2 Private Institute Of Sector Environment al Technology EJC Group	Sector centre MOA Private United States Sector Industrial Development Organization M's Pig ACMC Cambodia Personal 1 Private Huong Thuy contacts Personal 2 Private Agricultural Service Centre Non- 2 Private Agricultural Service Centre State Huong Phong Sector Commune People's Committee MOA 2 Private Institute Of X Environment al Technology EJC Group X	MOA Private United States sector Industrial Development Organization Non- written contracts Personal 1 Private Huong Thuy contacts Sector Agricultural Service Centre Non- written sector Service Centre State Huong Phong sector commune People's Committee MOA 2 Private Institute Of X X X Environment al Technology EJC Group X X	MOA Private United States sector Industrial Development Organization Non- written contracts Personal 1 Private Centre Non- written contacts Personal 2 Private Agricultural Service Centre Non- contracts Sector Service Centre State Huong Phong sector Commune People's Committee MOA 2 Private Sector Environment al Technology EJC Group X X X X	MOA Private United States Sector Industrial Development Organization Non- written contracts Personal 1 Private Huong Thuy contacts Service Centre Non- written contracts Service Centre Sector Service Centre State Huong Phong Sector Commune People's Committee MOA 2 Private Huong Phong Sector Service Centre State Huong Phong Sector Commune People's Committee MOA 2 Private Sector Service Centre State Huong Phong Sector Service Centre Sector Service Centre State Huong Phong Sector Service Centre Sector Serv	MOA Private Sector United States Sector Industrial Development Organization M's Pig ACMC Cambodia Personal 1 Private Sector Agricultural Service Centre Non- written Sector Centre Non- Private Sector Service Centre State Huong Phong Sector Commune People's Commune People's Committee MOA 2 Private Sector Service Centre State Huong Phong Sector Centre State Huong Phong Sector Centre MOA 2 Private Sector Centre State Huong Phong Sector Centre State Huong Phong Sector Centre MOA 2 Private Sector Centre MOA 2 Private Sector Centre State Huong Phong Sector Centre MOA 2 Private Sector Centre Institute Of X X X X X X X X X X X X X X X X X X	MOA Private United States X X X Industrial Development Organization Non-written contracts Personal 1 Private Sector Centre Non-written contacts Personal 2 Private Sector Centre Non-written Sector Service Service Centre Non-written Sector Service Service Centre State Huong Phong X X X X X X X X X X X X X X X X X X X	MOA Private United States X X X X

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Among the surveyed universites, University of Heng Samren Thboung Khmum (UHST) has no answer for the collaboration since the University is newly established (2016) and have not had any collaboration with stakeholders in this specific field.

The survey also showed that most of University partners expect knowledge exchange/ innovation (83%) with stakeholders when establish the collaboration. Besides, securing labour supply/ enhancing employability, building contacts, entrepreneurial skills/attitudes and staff retention/upskilling are also other main motivations (67%) of universities to set up collaboration with stakeholders. Improving pedagogy, institutional modernisation and attract students are less concerned in the collaboration purpose with only 33%.

Table 2. Purposes of collaboration.

				_					
Univer	Secure	Knowle	Build	Entreprene	e Pedagogi	Raise	Staff	Institutio	Attract
sity	labour	dge	contac	urial	С	profile/	retenti	nal	students
Partne	supply/	exchang	ts	skills/attitu	udevelopm	brand	on/	moderniz-	
rs	enhance	e/		des	ent		upskilli	ation	
	employab	innovati					ng		
	ility	on							
CMU	х	х	х		Х	Х	х		
MJU		Х		х					
RUA	Х	X	x	Х			х	Х	
HUAF	x	Х	х	х			Х	Х	x
TUAF	Х	х	Х	Х	Х	х	х		x

The collaboration with stakeholders in solid waste management has achieved positive results. 125 students at RUA, HUAF and TUAF had opportunities to be trained in the enterprises and state agencies. 35 researchers were exchanged between university and the stakeholders, 17 join research projects were conducted and 9 programmes/curricula developed. Particularly, at TUAF, members of stakeholders joined in the board of university and vice versa.





Table 3. Results of collaboration.

Univers	Number of	Number of	Number o	Number	Number	Number of	Number of	Number
ity	programmes	researcher	student	and	of joint	entreprene	business/gov	of
Partner	/curricula	exchanges	trained in	value of	publicati	urship	ernment	academic
S	developed	eloped between		collabor	ons	courses to	actors on the	s on the
	in	university	stakehold	ative		students	board of	boards of
	cooperation	and the	ers	researc		and	university	firm
	with the	stakeholders		h		researcher		
	stakeholder			projects		s in		
						university		
CMU				2				
MJU	5	2		2				
RUA			10	1	3	2		
HUAF		3	15	2				
TUAF	4	30	100	10	8	4	5	2

Universities also shared many challenges in collaboration as well as plans to develop collaboration with stakeholders. Of which, challenges in understanding and meeting the expectation of two sides was mentioned by CMU, RUA, USHT and HUAF. While Universities look for opportunities in training, enterprises are interested in benefits. Besides, challenges in financial, human resources and technical limitation also were stated by partners. Policies that support the collaboration should also be improved. To strengthen and promote collaboration with stakeholders in solid waste management in the future, some suggestions have been made such as increasing the dialogue with different stakeholders to achieve final goals (HUAF), clarify roles, elements of collaboration such as purpose, objective, timeline, resource constraints (USHT). Establishing a center to provide consultant service for stakeholders was also proposed to extend collaboration (RUA, MJU).





Table 4. Challenges and plans for expanding collaboration.

Name

Challenges in collaboration

Plans for expanding collaboration with stakeholders

CMU

The university needs to really know and makes sure that it can deliver what the stakeholders are expecting from the collaboration. Some stakeholders, especially the private sectors, want to achieve the goal within the short period of time. This can be very challenging for the university as the systems and rules of most university, particularly the state university, do not support the quick-win scenario.

There are still some technical and, quite often, financial limitations regarding solid waste management in Thailand. These two factors can be a huge constraint for the collaboration between universities and stakeholders.

MJU

Stakeholder expectation towards training and workshop or research development; Communication between university and Stakeholder

RUA

There are a few challenges that need to be addressed. First, the scope of work is beyond curricular activities, requiring the faculty staff to visit farms or factories very often. Secondly, working with commercial farms and factories is not easy because they are interested in making a profit more than collaboration to enhance knowledge. Thirdly, it is difficult to connect with biogas suppliers to install biogas systems since there are not many available locally

As energy and environment has become one of the areas that Chiang Mai University emphasizes for both research and academic service aspects, collaboration with stakeholders in the solid waste management will be very high in the agenda. CMU will continue to support the collaboration with the promising stakeholders as it has been

doing for some time.

- University is planning to develop research and service hub to the surrounding communities in order to develop sustainable development in communities including solid waste managment

The faculty plans to run a centre to provide consultant service by extending collaboration with pig farms and cassava starch factories in Cambodia to install biogas systems for effective waste management. Besides that, the collaboration will be extended to the General Directorate of Animal Health and Production and other NGOs that are willing to work on waste management.

As the faculty we are very happy to collaborate with stakeholders related to the waste management in order the students to have chance to learn and





gain more experiences on the real practice in the waste management.

USHT

Divergent version and interest: different objective, interest, ideology cause tension cross sector and stakeholders. The vision of some stakeholder that do not much empathize with education.

- Insufficient funding and personal: lack of funding source and small size of facilitation team make it impossible for team to work more in education field.
- Inadequate planning and project management also help back like lack of continuity of programs and projects, lack of funding and personnel, and differences in time frames across sectors were perceived as severe challenges for carrying out place-based sustainability projects.
- Inadequate organization among stakeholders: a lack of clarity regarding objectives and responsibilities, to unbalanced participation and leadership, and to a lack of credibility among stakeholders.
- Problems of communication and lack of information were present from the initial phase of delimiting common objectives and goals, to the stage of dissemination of results such as communication was challenged by manifold factors, including a lack of understanding
- of the local social and ecological.
 Challenges reflecting structural conditions

- Determine all key stakeholders.
- Establish clear role
 Identify the basic element: purpose,
 objective, timeline, resource
- constraints
 Develop concept: start by establishing the basic, identify any content activities, start

developing that content.

project Getting organized: establishing a lack of strategic planning task force, committing lack of the resources in time necessary to support the process, and ved as communicating the importance of the e-based planning rojects.

- Data gathering and engagement: faceto-face interaction, discussion, and dialogue with stakeholders all pay a role during this stage of the planning task force's work.
- Making sense of the issues: based on the information gathered, the task force identifies
- several major strategic themes and develops a concept paper for each one.
- Vision conference: highly interactive,
 one-day meeting brings together
 stakeholders to

discuss the concept papers.

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refer	to	socio-political,	economic	and
territo	rial c	onditions in solid	waste take p	lace.

- Goals conference: with input from key stakeholders, the planning task force creates a set of goals for each of the strategic themes explored during the vision conference.

lack of understanding stakeholders' action/behavior that have a role in the waste management process

Create strategy planning of solid waste management for university
- Building capacity for staffs and lectures that relate solid wash management
- Made the projects and curriculum that related to solid wash management for

- lack of technician for analyze to the factors influencing the performance of waste management

attractive to stockholders - Increase collaboration with community

- Lack of communication with stakeholder
- and made more activities about clean and wash management
- the lack of understanding over a diversity of factors that affect the different stages of waste management and linkages necessary to enable the entire handling system functioning.
- Expand understanding the conception of stakeholders' action/behavior that have a role in the waste management

HUAF — It requires research or training products with high applicability

Improving close collaboration between stakeholders and university/faculty/individual

process

—It takes a lot of time to understand each other

 Always exchanging ideas with different stakeholders to achieve final goals

-Finance limitation

 Continue to strengthen and expand cooperation with stakeholders;

TUAF – Lack of financial sources;

- Strengthening the capacity of officials and researchers of the two parties;
- -Human resources between the two parties;
- To look for the financial sources from others sides.
- -State policies do not fully support





3.1.2 Stakeholders' responses

Responses from stakeholders also confirmed that the collaboration currently between Universities and Stakeholders are still limited in quantity and most of collaboration were established by personal and non-written contacts. According to the stakeholders, results achieved the collaboration also mainly in Programmes/curricula/courses developed and research projects (Table 5).





Table 5. Stakeholders' reponses on collaboration between Universities and stakeholders.

University	Name of	Type of	University-	Type of	Number of	Name of partners			Resul	ts of collaborati	on		
Partners	Ban Tan Integrated	Private economic	Enterprise collaboratio n	MOUs	agreements	Energy Technology for Environment Research Center	Programmes/ curricula /courses developed	Research projects 1 (ongoing research)	Staffs retention/ upskilling by collaborated universities	Number of business/ government actors on the board of university	ting project 1 (Biogas Network	•	
	Waste Management Center	state	Yes	МОА	1	(ETE), CMU CMU		1 (ongoing research)			Project		
	Regional Environmental Office	t	Yes	Non-written contracts	1	CMU		1 (ongoing research					
	KKP Recycle Company	Private economic state	Yes	Non-written contracts	1	CMU		1					
	Suthep Sub- district Municipality	State managemen t	Yes	Personal contacts	1	Energy Research and Development Institute, CMU			1 (by attending the seminar				
	Rattana Junkhum	non-profit organization	Yes				2	1					
MJU	Jun Singhaleaw	non-profit organization	Yes				2	1					
	Utairat Singhaleaw	non-profit organization	Yes				2	1					
	Duengduan Maijundang	non-profit organization	Yes				1	1					

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	Prem	Private	Yes						1			
	Prugtayanon	company										
	Panomtein	Governmen	Yes				1	1				
		t										
RUA	NGO Forum	non-profit	No									
	on Cambodia	organization										
	Cambodian Rural	non-profit	No									
	Development	organization										
	Team (CRDT)											
	Community	non-profit	Yes	MOUs	3					3		
	Sanitation	organization	Yes	Non-written	1							
	and Recycling			contracts								
	Organization											
	(CSARO)											
	Smartbin	Private	No									
	Cambodia	company										
	Thean	Private	No									
	Sengcheng	company										
TUAF	Hanoi Urban	Joint stock	No									
	Environment											
	Company EJC Joint	Private	Voc	MOA	2	TUAF			15		4	2
	Stock		Yes	IVIOA	2	TUAF			15		4	3
	Company	company										
	Company		Yes	Non-written	1	International						
				contracts		School, Thai Nguyen						
						University						
	ECO	and join	Yes	Personal	2	TUAF, Bac Giang						
	Environmenta	stock		contacts		University of						
	I Company					Agriculture and						
						Forestry						

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	Environment	Joint stock	Yes				
	and Urban						
	Works Joint						
	Stock						
	DIVACO	Private	Yes	MOA	3	Hanoi University of	
	Company	company				Technology, Nguyen	
						Tat Thanh University,	
						TUAF	
			Yes	Non-written	3	Vinh University,	
				contracts		University of	
						Environment and	
						Natural Resources,	
						Van Lang University	
HUAF	Quang Nam	State-	Yes	Non-written	2	Danang University of	
	province	owned		contracts		Science and	
	Urban	company				Technology,	
	Environment					University of	
	Joint Stock					Agriculture and	
	Company					Forestry	
	ESOTECH	Private	Yes	Non-written	2	Ha Noi University of	
	Technology	company		contracts		Science and	
	Joint Stock					Technology,	
	Company					HUAF	
	Hue EB	Private	Yes	Non-written	1	Hue Institute of	
	Environment	company		contracts		Environment and	
	Energy					Natural Resources	
	Company Co.,		Yes	Personal	1	Hue University of	
	Ltd			contacts	_	Science	
	Dong ha	State-	Yes	Non-written	2	Institute of	
	Urban	owned		contracts		Environment and	
	environment	company				Science, Ha Noi	
	and public						

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works Joint					University of Science		
Stock					and Technology		
Company							
		Yes	Personal	1	HUAF		
			contacts				
Hue Urban	State-	Yes	MOU	1	Hue Institute of		
environment	owned				Environment and		
and public	company				Natural Resources		
works State		Yes	Personal	1	Hue University of	3	
Company			contacts		Science and		
					Technology		





Most of stakeholders in Thailand agreed that having collaboration with universities is useful for the research and development to reduce solid waste management into the environment, also increasing the good image for the university. However, to develop the collaboration, universities should be taking a lead role to mobilize and coordinate multi-stakeholders to collaborate in joint study (stakeholders from Cambodia) and be proactive, creative in finding the link between stakeholders and Universities in training, research and employability for students (stakeholders from Vietnam, Cambodia). Also, it is suggested that there should be a waste management course at the university level where the students graduate with their skills and knowledge on waste management (stakeholders from Cambodia).

University Solutions to promote collaboration Comments for future development Partner CMU Having collaboration with universities is useful for the research and development to find the suitable and environmentally friendly way for and create the management methods

suitable and environmentally friendly way for solid waste management. The solution obtained is appropriate for the site, economical and tackles the root cause of the problem. Moreover, it can also create the added value from solid waste management and sustainability.

The advantage is to have a chance for exchanging idea and perspective of environmental technology and management.

It is useful to have collaborations with universities as it helps to promote the recycle activities for recyclable components. Involved sectors can have more income from wastes. This activity also helps to reduce the total amount of CMU's solid waste, build the good image for the university and be a good exemplar to the student.

The outcome of the collaboration should be applicable to the business and create the management methods that are involved by several sectors. The ultimate goal is to achieve the sustainable and compatible ways of solid waste management for Chiang Mai and proximity.

The outcome should suit mission of involved parties. In case of that for the Regional Environmental Office 1, the outcome is to achieve the suitable technology and design for the solid waste management of small municipalities and districts.

The PR and information dissemination of the collaboration activities should be promoted and done appropriately. For example, the recycle activity should be distributed to university staff and students in the forms that are easy to understand and applicable, e.g. via the social media. This will help to raise people awareness and the benefit of solid waste recycle to the involved





parties resulting from the correct practice of solid waste management

The advantage is to have the hands-on experience in observing facilities and operations of the Biomass Management Centre of Chiang Mai University with the potential to create further collaboration. However, the process of having further collaboration is still not materialized.

The collaboration should aim to enable each sub-district to have the proper solid waste management (theoretically and practically). One possible way is for CMU to accept organic waste from some sub-districts in its proximity to process at the Biomass Management Centre.

MJU Promote more activities/public relations and staff to do projects with local communities

Inventor development; Entrepreneurship

RUA

The university should be taking a lead role to mobilize / coordination multi-stakeholders to join study / think tank and use the result of research for influencing change in policy development and effective monitor the implementation

Develop curriculum on waste management with linking to other industry needs in terms of waste management sector. Also, TVET should be improved and provided more quality and continuing education at the local level.

As the university curriculum is very busy, I don't think we can integrate the waste management topic into their curriculum, what we can do is to organize workshop at any specific time (may be once or twice a year) by personal contact with University Director.





Personally, I would suggest to have waste management course at the university level where the students graduate with their skills and knowledge on waste management i.e. BSc or MSc in Engineering on waste management. Then, the university offered job opportunities through promoting collaboration with local or international NGOs, private companies working in the area of waste management.

The university should offer curriculum related to waste management at the university level. As people know that most of the work done by the local and international NGOs, private company and other consulting team in this area. We would also need the strong collaboration with the university graduate to have commitment working on waste management. Currently, we do not have more people working on the waste sector, particularly the university.

Opportunity in joining research projects shall be properly providing to private sectors; Join training and workshop.

TUAF

Collaboration with Universities help private companies can recruit staffs and also contribute to train students who have practical knowledge and skills; - Organize more meetings, conferences between Universities and Enterprises; - Sharing research results to Enterprises apply in practice.

Currently, the need for the collaboration has not been clearly recognized from the company. The Universities must be creative and active in how to develop the collaboration; Companies are often very busy and lack of staffs to train for students to do internship/practice in the company.

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HUAF

There are lots of advantages in collaboration between university and enterprise since it meet the needs of too sides and support for training and labor market needs, update new knowledge and transfer of research from the laboratory to reality.

However, to make the collaboration work it requires a lot of time and financial resources.

There should be a short, medium and long term cooperation plan between the university and private sector.

Develop internship program for students.

Share research in solid waste management.

More research is needed on solid waste management and treatment.

Generate revenue for the two sides to cooperate in research and development, training.

Need more topics and projects to support in-depth research on solid waste management.

3.2 Stakeholder expectation on graduates' knowledge and skills

The questions number 1 to 9 are the opinion of stakeholder about the curriculum related to solid waste management, while questions number 10-14 are the opinion of stakeholder related to student performances and skills. Red highlights from each column are the lowest score obtained from each partner. The overall result reveals that the satisfaction of quality of curriculum and student's skill and performance are medium)for CMU)3.43(and TUAF)3.41(and high)for MJU)3.68(and RUA)3.81()Table 7(. However, the finding shows that the stakeholders agree that curriculum on solid waste management program has relevant theory or practical activities for employability, meets the need of industry/ company/community. The curriculum also covers some contemporary topics/global issues/community issues/emerging global and national trends in waste management/environment and sustainability. However, some points are still missing and needs to be fulfilled. In terms of student's skill and performance, it was found that majority of lowest score have been found from all partners. This means that graduates' knowledge and skills need to be improved. Important skills such as lifelong learning, applicability, problem solving and 21st century skills)critical thinking, IT, Communication, Creativity, Teamwork(are required. There are some comments regarding to courses and vocational training for future development)Table 8(and suggestion for student skill development.





Table 7. Satisfaction of stakeholder towards academic and non-academic level of preparation of graduates that should be employed in the sector of solid waste management.

Note: Scale: 1-strongly disagree, 2-disagree, 3-Neither agree nor Disagree, 4-Agree, 5-Strongly agree
0-1.5 least 1.5-2.5 less 1.51-3.50 medium 3.51-4.5 high 4.51-5.0 highest

	0-1.5 least 1.5-2.5 less	1.51-3.50 r	neulum	3.51- 4.5 hig	11 4.51-5.	.0 highest
No	Statements	CMU	MJU	RUA and COMPED	TUAF	HUAF
1	A curriculum on solid waste management	3.5	3.71	4.6	3.0	4.2
	program is relevant for employability	Medium	High	Highest	Medium	High
2	The contents of the curriculum meet the	3.5	4.0	4.6	3.2	3.2
	need of industry/ company/community and help in building efficiency and effectiveness of organization	Medium	High	Highest	Medium	Medium
3	The institute curriculum has application based courses that meets the need industry/ company/community in terms of knowledge, skills, attitude and innovation	3.3 Medium	3.8 High	3.6 High	3.2 Medium	4.4 High
4	The institute curriculum has enrich content which fulfils the expectation of industry/ company/community	3.5 Medium	3.71 High	4.0 High	2.8 Medium	4.2 High
5	The institute curriculum has practical training or activities	3.3 Medium	3.8 High	3.3 Medium	3.4 Medium	4.8 Highest
6	The curriculum adequately covers contemporary topics/global	3.8 High	3.8 High	3.6 High	3.0 Medium	3.6 High

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7	issues/community issues/emerging global and national trends in waste management/environme nt and sustainability The institute curriculum helps in building environmental	3.2 Medium	3.71 High	4.0 High	3.4 Medium	4.6 Highest
	awareness and motives to students			-		
8	The institute curriculum bridges the gap between industry/community and academic	3.2 Medium	3.57 High	3.6 High	3.4 Medium	4.2 High
9	The curriculum alignment with global universities ensures that international best practices	3.5 Medium	3.43 Medium	4.3 High	3.4 Medium	4.4 High
10	Graduates' knowledge and skills reflect exactly what is needed in the sector	3.2 Medium	3.57 High	4.0 High	3.4 Medium	3.4 Medium
11	Graduates has the ability to retain knowledge long term and lifelong learning	3.8 High	3.8 High	3.3 Medium	3.6 High	3.2 Medium
12	Graduates has the ability to perceive relations between old knowledge and new and applicability	3.5 Medium	3.43 Medium	3.3 Medium	4 High	3.2 Medium
13	Graduates has the ability to apply one's knowledge to solve problem	3.2 Medium	3.71 High	3.6 High	4 High	3.8 High
14	Graduates has 21st century skills)critical thinking, IT,	3.5 Medium	3.29 Medium	3.6 High	4 High	4 High

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	Communication, Creativity, Teamwork(
Overall score		3.43	3.68	3.81	3.41	3.94
Scale		Medium	High	High	Medium	High

Table 8. Comments for future development on courses and training.

Partners

Suggestions for Courses and vocational training

CMU

- -Solid waste management subject that emphasizes on the integration of all related sectors. The students need to be able to analyze and prioritize problems in order to identify the root cause and solution for the problems. One of the main obstacles at the moment is that each related sector still works only within its responsibility. There is the strong need for the "person" who can link all requirements of pertinent sectors so that the new solution or perception could be created.
- If attendees are policy makers or senior level, Economics is necessary. The waste management policies e.g. recycling schemes, circular economy through EPR program)Extended producer responsibilities(are enormously relevant to public, the decision maker, policy maker, NGOs, and others shall understand the impact on the economics.
- -If attendees are junior or operation level, trend in waste management e.g. circular economy, EPR, shall be taken into consideration.
- recycling technologies)towards circular economy(, treatment & disposal technologies, and public policies.
- Community psychology in order to be able to analyze and interpret the real requirement of people in the community.
- Practical from case studies
- -people awareness and community participation
- innovative waste management technology
- waste separation for up-cycling/recycling of MSW/waste free society
- life cycle of solid waste/basic knowledge of Waste compositions and waste categories
- student should be trained to be able to separate the household waste and categories the waste at source
- visit commercial waste separation plant and waste management company would benefit to the student.
- Waste transformation such as waste to energy

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MJU

- E-waste management and safety/ technology and control/case studies from neighboring countries /international scale
- Hazardous waste management /technology and control/ case studies from neighboring countries /international scale
- Waste recovery/technology and control
- Practical training on recycle
- Circular economy and case studies
- Entrepreneur related to value-added product from waste
- Inventor development

RUA and COMPED

- knowledge on waste management in global context as well as local context including challenges, what are the causes; impacts; existing law and regulation relating to waste management; types of waste, its flows and management up to final disposal as well as other principles such as 3Rs or waste separation at sources; and waste recycling, esp. organic waste and plastic waste.
- climate change and how waste manage can contribute to GHG emission reduction with the introduction of GHG emission calculation or estimation.
- Case studies locally or from neighboring countries with success or failure stories.
- Real practice and relevant qualification standards
- -. Continue to upgrade the current program to meets the technology.
- Internship to the student.
- Negative impact of unmanaged waste to social and environment
- Basic knowledge on waste management like how to separate waste by type)example: organic waste, plastic bag, plastic bottle, glass bottle, aluminum can, etc,..(and what recycling activity that we can do with each type.
- Waste recovery

TUAF

- technology and skills in solid waste treatment
- Practical skills
- Waste management and engineering / focus on training.
- -Technology courses and designing waste system with more practical

HUAF

- -Knowledge on environment and global sustainable development; new technologies in solid waste and wastewater process
- -Global and national tendency on solid waste management
- Municipal waste separation
- Technologies on solid waste management to meet the social demands
- Municipal solid waste collection and treatment

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4 Conclusion

The survey showed that the collaboration between universities and stakeholders have been established and achieved some positive results in training, research as well as building capacity for staff and students. However, most of current collaboration are personal and non-written contacts which less commitment and long-term collaboration strategies. Therefore, it is necessary for Universities to be proactive, active and take the main role in promoting the collaboration through matching the common needs between sides and build long-term strategies for collaboration.

Stakeholders also reveals their medium and high satisfaction of quality of curriculum and student's skill and performance. However, more practical training and application of technology should be added in the solid waste management courses. Learning life cylce and processes of waste treatment also be proposed by stakeholders. Also, graduates are required to improve more skills such as lifelong learning, applicability, problem solving and 21st century skills)critical thinking, IT, Communication, Creativity, Teamwork(.

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Worldmeters, n.d. Southeas Asian population in 2021. Accessed on 14 May 2021, available at https://www.worldometers.info/





Annexes

Questionnaire for mapping current University-Enterprises collaborations

(For universities)

	Female
2. Position:	
International Affair /Academic	: Affair staff
Faculty manager	
Researcher	
Lecturer	
3. Name of University:	
4. Year of established:	
5. Type of University:	
State University \Box	
Private University □	
6. Number of students:	
7. Number of lecturers and st	affs:
8. Do your University have a	waste management course/program?
Yes □	
No □	
9. Name of training programs	s have waste management course
	Number of students
	Number of students
Doctoral:	Number of students
Others:	Number of students
10.Number of staff are teachi	ng/researching in waste management:
II. <u>UNIVERSITY-ENTERPR</u>	ISE COLLABORATION
1. Do your University having management	ve collaboration with enterprise, state bodies, local NGOs (stakeholders) t?
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Yes □ No □	
2. If yes, what is the purpose of collaboration	
Secure labour supply/ enhance employability	
Knowledge exchange/innovation	
Build contacts	
Entrepreneurial skills/attitudes	
Pedagogic development	
Raise profile/brand	
Staff retention/upskilling	
Institutional modernisation	
Attract students	
3. Please list active agreements with waste management established in solid waste management Collaborated stakeholder 1 (repeat question respondents want) - Name of stakeholder: - Sector: Private sector State sector Other - Address:	
- Type of agreement:	
MoUs	
MOA	
Non-written contracts	

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Personal contacts		
Year of agreement:Type of cooperation		
Curriculum development and	l delivery	
Lifelong learning (developing attitudes)	ng additional skills, knowledge or	
Student mobility		
Academic mobility		
Commercialization of R&D re	sults	
Collaboration in R&D		
Entrepreneur-ship		
Governance		
Collaborated stakeholder 2 - Name of stakeholder: - Sector: Private sector State sector Other - Address: - Type of agreement: MoUs MOA Non-written contracts Personal contacts		
Year of agreement:Type of cooperation		
Curriculum development and	l delivery	

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	Lifelong learning attitudes)	(developing	additional	skills,	knowledge	or	
	Student mobility						
	Academic mobility						
	Commercialization	of R&D result	ts				
	Collaboration in R8	&D					
	Entrepreneur-ship						
	Governance						
- Name of - Sector: Private so State sec Other - Addres	ector 🗆 ctor 🗆	cts					
	Personal contacts						
	agreement: f cooperation Curriculum develop Lifelong learning attitudes) Student mobility		·	skills,	knowledge	or	
	Academic mobility						
							_

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Commercialization of R&D results	
Collaboration in R&D	
Entrepreneur-ship	
Governance	
Collaborated stakeholder 4 - Name of stakeholder: - Sector: Private sector State sector Other - Address:	
- Type of agreement:	
MoUs	
MOA 🗆	
Non-written contracts	
Personal contacts	
- Year of agreement: Type of cooperation	
Curriculum development and delivery	
Lifelong learning (developing additional skills, knowledge or attitudes)	
Student mobility	
Academic mobility	
Commercialization of R&D results	
Collaboration in R&D	
Entrepreneur-ship	
Governance	

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Please repeat questions to add as many stakeholders as you want

4.	Please list results obtained from collaboration with stakeholders:
	Number of programmes/curricula developed in cooperation with the stakeholders:
	Number of researcher exchanges between university and the stakeholders:
	Number of student trained in the stakeholders:
	Patent applications with the stakeholders:
	Number and value of collaborative research projects:
	Number of joint publications:
	Number of joint inventions:
	Number of entrepreneurship courses to students and researchers in university:
	Number of business/government actors on the board of university:
	Number of academics on the boards of firms:
	Others:
	Challenges in collaboration with stakeholders
6. - -	Plans of the university/faculty/individual in expanding collaboration with stakeholders

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Questionnaire related to T1.3 and T1.6

The Sustainable Solid Waste Management and Policies (SWAP) project is a building capacity project on solid waste management for the Asian countries with the collaboration with European countries under the fund of Erasmus+ Programme. In order to develop the activities during the project; including training, curriculums and collaborations, we would like to ask your opinions about stakeholder expectation on graduates' knowledge and skills and also lists of active agreements (MoUs, non-written contracts, personal contacts) between waste management stakeholders and Education Institutions. Your responses will be anonymous. If there are items you do not feel comfortable answering, please skip them. We would much appreciate your participation in completing the survey below. Thank you for your cooperation.

Part 1: General information

	1. 2.	Name of Respor	ndent/company (stakeholde	r)	
		□ CEO	☐ Project manager	☐ Product	tion manager
		☐ Quality contro	ol, safety, environmental m	anager □ I	Head of department
		☐ Head of comr	munity Other (please sp	ecify)	
3.		Type of organiza	ation		
		\square Government	☐ State-owned compan	y 🗆 Privat	e company 🛚 Public company
		☐ non-profit org	ganization 🛚 local commu	inity 🗆 Oth	ner (please specify)
Par	t 2	2: Enterprise-	Universities existing o	ollabora	tion
1. Do	о у	our organization	has collaboration with Univ	ersities in t	erms of solid waste management?
		□ Yes □	No		
2. Ty	/pe	of cooperation e	established for solid waste n	nanagemen	t
Cur	rric	ulum developme	nt and delivery		
Life	eloi	ng learning (upsk	cills, knowledge or attitudes	, training)	
Stu	ide	nt mobility/ coop	erative education		
Aca	ade	emic mobility			
Cor	mn	nercialization of R	&D results		
Res	sea	rch and developr	nent		
Ent	tre	preneurship			
Go	ver	nance			

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Others (please specify)	
-------------------------	--

3	. Please sha	re in de	etail nun	nber of	agreements	with	University	that	your	organization	established	ir
te	erms of solid	waste	manage	ment								

Types of agreements	Number of agreements by types	Name of partners
MOUs		
MOA		
Non-written contracts		
Personal contacts		

4. Please list results obtained from collaboration with Universities (no 3):

Types of collaborations	Number
Programmes/curricula /courses developed	
Staffs retention/upskilling by collaborated universities	
Patent applications	
Research projects	
Joint publications	
Inventions	
Business/government actors on the board of university	
Academics on the boards of firms	
Others	

5. What are solutions to promote collaboration between stakeholders and universities?

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Part 3: Satisfaction of stakeholder towards academic and non-academic level of preparation of graduates that should be employed in the sector of Solid waste management.

Please check on the scale with the appropriate response

Scale: 1-strongly disagree, 2-disagree, 3-Neither agree nor Disagree, 4-agree, 5-Strongly agree

no	Statements	1	2	3	4	5
1	A curriculum on solid waste management program is relevant for employability					
2	The contents of the curriculum meets the need of industry/company/community and help in building efficiency and effectiveness of organization					
3	The institute curriculum has application based courses that meets the need industry/ company/community in terms of knowledge, skills, attitude and innovation					
4	The institute curriculum has enrich content which fulfils the expectation of industry/ company/community					
5	The institute curriculum has practical training or activities					
6	The curriculum adequately covers contemporary topics/global issues/community issues/emerging global and national trends in waste management/environment and sustainability					
7	The institute curriculum helps in building environmental awareness and motives to students					
8	The institute curriculum bridges the gap between industry/community and academic					
9	The curriculum alignment with global universities ensures that international best practices					
10	Graduates knowledge and skills reflect exactly what is needed in the sector					
11	Graduates has the ability to retain knowledge long term and life long learning					
12	Graduates has the ability to perceive relations between old knowledge and new and applicability					
13	Graduates has the ability to apply one's knowledge to solve problem					
14	Graduates has 21st century skills (critical thinking, IT, Communication, Creativity, Teamwork)					





Part 4: Comments for future development

1. Area of improvement for curriculum development: what do you think should be taught at University level and at vocational training level that is now not taught?
2. Area of improvement for graduates' skills, performances and achievements: what do you think
graduates should learn more/better and what know-how do you expect them to have after they finish their studies?